Firefighters' Retirement System FY 2014-2015 Personnel Table

	A 41 1 1 - 11	_
1.	Authorized Positions	9
2.	Classified Positions	0
3.	Unclassified Positions	9
4.	Positions estimated for next fiscal year	9
5.	Classified positions for next fiscal year	0
6.	Unclassified positions for next fiscal year	9
7.	Salary expense for prior fiscal year (12-13)	\$ 526,202
8.	Salary expense annualized for current fiscal year (13-14) *	\$ 481,239
9.	Salary expense budgeted for upcoming year (14-15)	\$ 704,198

^{*} Based on 7 positions with the Investment Officer position being vacant from Mar. 2014 through June 2014

Firefighters' Retirement System FY 2014-2015 Professional and Consulting Service Contracts

	Firm	Service Requested	Contract Amount
1.	Acadian Emerging Markets Equity	Money Management	75 basis points of assets under management
2.	Advisory Research	Money Management	82.50 basis points of assets under management
3.	AEW Partbers VI, L.P.	Money Management	125 basis points of assets under management plus 20% of profits
4.	Americus	Money Management	6% of the monthly net operating income of the various project partnerships
5.	AQR Risk Parity	Money Management	95 basis points on assets under management
6.	Argonaut	Money Management	200 basis points of assets under management plus 20% of profits
7.	Ashmore AEMDF	Money Management	125 basis points of assets under management plus 25% of profits
8.	BlackRock	Money Management	40 of assets under management plus a performance fee of 20% times the amount by which the market value less the basic fee exceeds the hypothetical value
9.	Blackrock GTAA	Money Management	68 basis points on the first \$50m of assets under management, 60 basis points on the next \$50m of assets under management and 55 basis points on all assets under management in excess of \$100m
10.	Capital Springs (FECP)	Money Management	200 basis points of assets under management plus 20% of profits
11.	Clinton Group	Money Management	Profit participation after 12 & 15 percent returns to the retirement system.
12.	Commonwealth Core	Money Management	Delta Advisors Limited is not charging a management fee, as the funds are in
13.	Diversified Trust Company	Money Management	30 basis points of assets under management plus 5% of profit
14.	DuPont Capital Management	Money Management	75 basis points of assets under management plus 5% of profits
15.	Fisher International	Money Management	60 basis points of assets under management
16.	FRS-LB	Money Management	Profit participation
17.	GMT (Bay Resources)	Money Management	25 basis points of assets under management plus 20% of profits
18.	Greensprings Associates	Money Management	150 basis points of assets under management
19.	Greensprings Associates	Money Management	75 basis points of assets under management plus 20% of profits
20.	GS Curran and Company	Actuarial Services	Monthly retainer of \$5,850 plus \$5,000 for a one time GASB calculation, plus
21.	JP Morgan India	Money Management	200 basis points of assets under management plus 20% of profits
22.	KBC Asset Management	Money Management	65 basis points of the net asset value
23.	Lighthouse	Money Management	150 basis points of assets under management
24.	Louisiana Fund I	Money Management	200 basis points of assets under management plus 20% of profits
25.	LSV International	Money Management	80 basis points on the first \$25m; 72.5 basis points on the next \$25m; 62.5
26.	Mellon Capital Management	Money Management	4 basis points on first \$100m of assets under management and 2 basis points on all assets under management over \$100m
27.	Murphree Ventures	Money Management	250 basis points of assets under management plus 20% of profits
28.	New England Pension Consultants (NEPC)	Investment Consultants	\$320,000 base
29.	OFI Emerging Market Equity	Money Management	85 basis points on the first \$50m of assets under management, 80 basis points

Firefighters' Retirement System FY 2014-2015 Professional and Consulting Service Contracts

	Firm	Service Requested	Contract Amount
30.	Orleans Capital	Money Management	15 basis points on assets under management
31.	Orleans Capital (Energy Fund)	Money Management	100 basis points of assets under management
32.	PIMCO	Money Management	46 basis points of assets under management
33.	Putnam Dynamic Risk Allocation Fund	Money Management	116 basis points on assets under management
34.	Sail Louisiana Sustainability Fund	Money Management	150 basis points of assets under management
35.	Sail Venture Partners II	Money Management	200 basis points of assets under management plus 20% of profits
36.	Sandsprings	Money Management	100 basis points of assets under management plus 20% of profits
37.	Scoggins	Money Management	200 basis points of assets under management plus 20% of profits
38.	Sentinel	Money Management	100 basis points of assets under management
39.	Stone Harbor	Money Management	85 basis points on assets under management
40.	Thornburg International	Money Management	60 basis points of assets under management
41.	Timbervest	Money Management	125 basis points of assets under management plus 8% of profits

Firefighters' Retirement System FRS BUDGET FOR FY 14-15

Line No.	No. Category		Budget Y 14-15	Annualized FY 13-14	Budget FY 13-14		
1	ADMINISTRATIVE						
2	Salaries Expense	\$	704,198	481,239	\$	573,675	
3	Payroll Tax Expense		10,211	5,640		8,318	
4	Employee Retirement Cost		181,101	119,278		142,643	
5	Employee Health Insurance Expense		77,260	54,380		58,145	
6	Employee Life Insurance Expense		1,392	923		1,104	
7	SUBTOTAL ADMINISTRATIVE		974,162	661,460		783,885	
8	PROFESSIONAL SERVICES						
9	Medical Examinations		17,500	11,436		17,500	
10	Accounting Fees		75,695	52,195		52,195	
11	Actuarial Fees		90,200	75,119		82,460	
12	IT Support Expense		78,600	71,732		67,000	
13	Member Death Research Fees		1,375	1,356		1,340	
14	Bank Service Charge		8,600	8,552		8,200	
15	Contract Services		27,000	48,459		100,000	
16	Other Legal Fees		395,000	322,938		236,953	
17	JOL & FRS Fletcher Expenses (Legal & Other):					*	
18	JOL Expenses (Legal & Other)		-	-		-	
19	FRS Fletcher Legal Expenses		255,000	205,668		250,000	
20	E&Y Fletcher Expenses			· · · · · · · · · · · · · · · · · · ·			
21	Total FRS & JOL Fletcher Exp (Legal & Other)		255,000	205,668		250,000	
22	SUBTOTAL PROFESSIONAL SERVICES		948,970	797,455		815,648	
23	OFFICE						
24	Printing Expense		8,700	8,457		8,700	
25	Postage Expense		37,000	37,229		31,100	
26	Office Expenses		34,200	30,303		22,000	
27	Dues and Subscriptions		6,700	5,832		6,769	
28	Advertising Expense		9,800	7,393		12,500	
29	Building & Maintenance Expense:						
30	Utilities		17,000	15,779		16,020	
31	Telephone		5,850	5,348		5,820	
32	Insurance		6,100	5,820		5,875	
33	Equipment Maintenance		3,500	1,273		5,500	
34	Building & Grounds Maintenance		87,120	76,249		75,500	
35	Depreciation		51,000	45,588		-	
36	Total Building & Grounds Maintenance Expense		170,570	150,057		108,715	
37	SUBTOTAL OFFICE		266,970	239,271		189,784	

Firefighters' Retirement System FRS BUDGET FOR FY 14-15

Line No.	Category	Budget FY 14-15	Annualized FY 13-14	Budget FY 13-14
38 39 40 41 42	TRAVEL Board Members Travel Expense: Board Meetings Conferences/Workshops Board Business	18,650 15,000 4,000	11,772 10,654 -	13,000 12,484 4,000
43	Subtotal Board Travel Expense	37,650	22,426	29,484
44 45 46 47 48 49	Staff Travel Expense: Legal Support Conferences/Workshops Due Diligence Reviews FRS Retirement Presentations Routine	4,000 4,950 5,550 800 250	2,189 5,668 522 33	1,316 3,481 10,397 1,324 250
50	Subtotal Staff Travel Expense	15,550	8,412	16,768
51 52 53 54 55 56 57	Hotel Expenses: Board - Board Meetings Board - Conferences/Workshops Staff - Legal Support Staff - Conferences/Workshops Staff - Due Diligence Reviews Staff - FRS Retirement Presentations	4,150 18,650 1,500 6,200 5,500 800	3,977 12,340 - 2,429 2,112 561	4,200 15,720 1,500 5,080 4,000 800
58	Subtotal Hotel Expense	36,800	21,419	31,300
59 60 61 62 63	OTHER Board Per Diem Conference Registration - Board Conference Registration - Staff SUBTOTAL OTHER	6,300 11,175 2,500 19,975	4,100 3,567 3,549 11,216	6,300 3,475 900 10,675
64	GRAND TOTAL	2,300,077	1,761,660	\$ 1,877,544
	Capital Items:			
65	Executive Director Computer Installation/Setup: 8 hours at \$100/hour	2,300 800		
66	Benefit Manager Computer Installation/Setup: 4 hours at \$100/hour	800 400		
67	Benefit Analyst Computer Installation/Setup: 4 hours at \$100/hour	800 400		-
68	Email Backup Hardware	2,045		
69	Security Cameras (Front and back entrances)	5,000		
70	Total Capital Items	\$ 12,545		

Firefighters' Retirement System FRS BUILDING & EQUIPMENT MAINTENANCE EXPENSE

Line No.	Category	Budgeted FY 14-15	Budgeted FY 13-14
1	Non-Recurring Building & Equipment Maintenance Expense:		
2	Replace 3 Air Conditioning Units; \$8500 per unit 6 units between 15-19 years old	\$ 25,500	
3	Replace Remaining Portion of Parking Lot	25,000	
4	Replace Worn Flooring in CIO Office	2,100	
5	Repair Flagpoles	1,100	
6 7	Last year's (FY 2013-2014) building projects Total Non-Recurring Building & Equipment Maintenance Expense	\$ 53,700	43,500 \$ 43,500
,	Total Note: Negating Building & Equipment Maintenance Expense		Ψ 40,000
8	Recurring Building & Equipment Maintenance Expense:		
9	Lawn Maintenance	8,295	6,875
10	Janitorial Expenses	12,924	12,924
11	Pest Control	2,891	2,891
12	Electrical and Plumbing Maintenance	5,500	5,500
13	Fire Protection System	1,265	1,265
14	General Building Maintenance	2,545	2,545
15	Total Recurring Building & Equipment Maintenance Expense	33,420	32,000
16	Total Building & Equipment Maintenance Expense:	87,120	75,500

Future Items to Note:

18 Replace 3 Air Conditioning Units 3 units at \$8500 per unit

Budget	Amt	
	704	100

Line I	tem #2 - Salaries Expense				
		D	Inches	Annual	Dotiromont

		Percent		ŀr	ncrease		Annual	Retirement
Employee	Base Salary	Increase		Α	mount		Salary	Plan
Steven Stockstill	\$ 157,935	4.00%	=	\$	6,317	\$	164,252	FRS
CIO	\$ 150,000	0.00%	=	\$		\$	150,000	FRS
Jason Starns	\$ 70,403	4.00%	=	\$	2,816	\$	73,219	FRS
Debbie Charleville	\$ 55,832	4.00%	=	\$	2,233	\$	58,065	FRS
Jamie Bradbury	\$ 47,991	3.56%	=	\$	1,709	\$	49,700	FRS
Sara Etheridge	\$ 39,000	1.94%	=	\$	756	\$	39,756	FRS
Benefit Analyst	\$ 60,000	0.00%	=	\$	-	\$	60,000	FRS
Layne McKinney	\$ 90,583	4.00%	=	\$	3,623	\$	94,206	Other
Part-time Intern	\$ 15,000	0.00%	=	\$	-	\$	15,000	None
Total	\$ 686,744			\$	17,454	\$	704,198	

Line Item #3 - Payroll Tax Expense

115	E Item #5 - I dylon Tax Expense					
ſ				Annual		
1		Rate		Salary		
ſ	Medicare portion of payroll	1.45%	Х	\$ 704,198	=	\$ 10,211

Line Item #4 - Employer Retirement Expense

		Annual	
	Rate	Salary	
FRS Retirement	29.25%	\$ 594,992	\$ 174,035
Other	7.50%	\$ 94,206	\$ 7,065
Total		\$ 689,198	\$ 181,101

Line Item #5 - Employee Health Insurance Expense

All amounts were budgeted based upon rates established by the Office of Group Benefits. Budgeted amounts include an estimated 5% increase effective July 1, 2014 and another 5% increase effective January 1, 2015.

Line Item #6 - Employee Life Insurance Expense

Current full-time employee rates are \$84 per month (\$84 * 12 = \$1,008) Future full-time employee rates will be \$32 per month (\$32 * 12 = \$384)

Line Item #9 - Medical Examinations

For this line item, current fiscal year (FY 2013-2014) expenses are projected to be \$11,436 and, by comparison, prior fiscal year (FY 2012-13) expenses were \$12,589. About four years ago FRS adopted a policy that began reducing the number of annual re-certifications; therefore, the cost of medical re-certifications has been steadily declining and FRS will budget \$17,500 for the upcoming fiscal year (FY 2014-15).

10,211

181,101

1,392

1,39

\$ 17,500

FRS BUDGET DETAIL FOR FY 2014 - 2015	14 - 2015 dget Amt.
Line Item #10 - Accounting Fees The current fiscal year's audit had a cost of \$52,195. Estimated costs for the upcoming fiscal year (FY 2014-2015) is \$64,695. This estimate includes cost for implementation of the new GASB 67 and 68 testing and procedures. In addition to the annual audit, we are budgeting \$11,000 for the review of 8 employers of the Firefighters' Retirement System to comply with GASB 67 requirements.	\$ 75,695
Line Item #11 - Actuarial Fees For this current fiscal year (FY 2013 - 2014) expenses are expected to be \$75,119. In the upcoming fiscal year (FY 2014 - 2015), FRS will budget a regular monthly retainer of \$5,850 (\$70,200 annualized), plus \$5,000 for a one time calculation related to GASB 67 compliance for the current fiscal year (FY 2013-2014), and an additional \$15,000 for any additional studies requested by the Board.	\$ 90,200
Line Item #12 - IT Support Expense The I.T. support expenses for the current fiscal year (FY 2013 - 2014) were budgeted at \$67,000. In the upcoming fiscal year (FY 2014 -2015), FRS expects this level of expense to increase over last year, mainly due to programming, backup and software expenses. The FRS budget includes the monthly lease of the AS400 server of \$2,400 (annual cost of \$28,800), plus \$49,800 for general I.T. support services.	\$ 78,600 ·
<u>Line Item #13 - Member Death Research Fees</u> FRS pays fees to a vendor that conducts quarterly searches for members who are deceased but are still receiving benefits. Current expenses for Member Death Research Fees are \$341 per quarter. No increase is expected for the upcoming fiscal year.	\$ 1,375
Line Item #14 - Bank Service Charge FRS anticipates current fiscal year (FY 2013-2014) bank service charges of \$8,552. This fee is based on the level of checks cleared as compared to the use of ACH transactions, stop payment requests, check copy requests, and the overall volume of transactions. In the upcoming fiscal year, FRS will budget \$8,600 for bank service charges.	\$ 8,600
Line Item #15 - Contract Services For the current fiscal year (FY 2013-2014), FRS anticipates fees of \$48,459 in contract services, however, in the prior 4 years, FRS has averaged \$20,085. Part of this year's increase over the average is due to the Bloomberg contract, which is \$6,000 per quarter with a one time set up charge of \$13,300. Other contract services include document destruction, real estate appraisals and court reporting. FRS will budget \$27,000 for contract services for the upcoming fiscal year (FY 2014 - 2015).	\$ 27,000
Line Item #16 - Other Legal Expenses FRS has several pending legal matters other than Fletcher (Fletcher is budgeted as a separate line item). The other currently pending matters include Duty, Kandi Smith, and Commonwealth. These matters are expected to continue in the upcoming fiscal year (FY 2014-2015). Additional legal expenses are being budgeted to account for matters related to FRS-GA LLC, Sail Venture Partners, Morin, and FRS-LB#2 BNC National Bank foreclosure which will also be attended to in the upcoming fiscal year (FY 2014-2015).	\$ 395,000

FRS BUDGET DETAIL FOR FY 2014 - 2015

2014 - 2015

Line Item #19 - Fletcher Expenses

Budget Amt. \$ 255,000

FRS has incurred \$170,929 of legal fees related to Fletcher through March of the current fiscal year (FY 2013 - 2014) and will budget \$255,000 for the upcoming fiscal year (FY 2014 - 2015). This amount may be adjusted contingent upon the Louisiana Federal court decision regarding state jurisdiction. We may need to adjust this amount mid-year depending on how the judge rules.

Line Item #24 - Printing Expense

8,700

\$

The five year average for printing expense is \$4,942; however, the amount of paper being used continues to increase due to regulatory agencies' request for documents, document requests related to lawsuits, and mail outs to the FRS membership. FRS expects costs of \$8,457 for the current fiscal year (FY 2013-2014), and for the upcoming fiscal year (FY 2014-2015), FRS will budget a slightly higher amount.

Line Item #25 - Postage Expense

37,000

The five year average is \$29,084 and the three year average is \$33,526. The upcoming fiscal year (FY 2014 - 2015) expenses are anticipated to be \$37,000. The amount of paper being mailed continues to increase due to the reasons described in line item #24 above. Therefore, in the upcoming fiscal year (FY 2014 - 2015) FRS will increase the budget amount to \$37,000.

* The chart below illustrates the number of mail outs that were sent during the current fiscal year (FY 2013-2014)

Schedule	e of Mail Outs for current fiscal year (FY 2013-2014)	
Memo	Recipients	Approx Number of Recipients
GASB Statement No's. 67 and 68	All Mayors	60
GASB Statement No's. 67 and 68	All Finance & Budget Dept. Personnel	130
Cost-of-Living Adjustments	All FRS Retirees	1,680
Cost-of-Living Adjustments	All FRS Active Employees	4,250
Projected Employer/Employee Contribution Rates	All Participating Employers	140
DROP/IBO Interest	DROP/IBO Participants	200
COLA's	All FRS Retirees	1,680
Retiree Board Member Nomination	All FRS Retirees	1,680
Retiree Election; FRS Earnings; COLAs	All FRS Retirees	1,680
Employer Contribution Rate for 14-15	All Mayors	60
Employer Contribution Rate for 14-15	All Finance & Budget Dept. Personnel	130
Employer Contribution Rate for 14-15	All Fire Chiefs	130
		11,820

Line Item #26 - Office Supplies & Expenses

34.200

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The five year average is \$19,769 and the three year average is \$24,419. Current year office supply expenses are anticipated to be \$30,200. The cost of paper has increased over prior years and the amount of paper being used continues to increase for the reasons described above. FRS will budget \$34,200.

FRS BUDGET DETAIL FOR FY 2014 - 2015					14 - 2015 Iget Amt.
Line Item #27 - Dues and Subscriptions FRS has subscriptions for Tax Management Portfolios, Internal Revenue Codes, Louisiana Revised Statute Coordinator series, and various other accounting and law publications. FRS also pays dues to LAPERS an organizations. The five year average is \$8,708 but FRS has reduced the number of subscriptions; therefore amount to \$6,700 in the upcoming fiscal year (FY 2014 - 2015).	d LaTec professional	budget		\$	6,700
<u>Line Item #28 - Advertising Expense</u>				\$	9,800
The five year average for advertising is \$5,832. However, in the upcoming fiscal year (FY 2014-15), FRS w	ill budget \$500 for legis	lative			
notices, \$7,500 for three fund manager searches, and \$1,800 for job opening postings.					
				.	170,570
Line Item #29 –Building & Equipment Maintenance Expense	٨	17.000		\$	170,570
Line #30 - Utilities	\$	17,000	7.5		
- The five year average of utilities expense is \$14,046. The cost of fuel continues to rise					
causing the utilities expense to rise. The last two years averaged \$15,000. FRS will budget					
a slightly higher amount for the upcoming fiscal year (FY 2014 - 2015).	٠,	F 050			
Line #31 - Telephone	\$	5,850			
- The five year average of telephone expense is \$5,744.		C 100			
Line #32 - General Liability Insurance	\$	6,100			
-The five year average was \$5,997. In the upcoming fiscal year (FY 2014-2015), expenses are					
budgeted to increase 5%.					
<u> Line #33 - Equipment Maintenance</u>	\$	3,500			
– FRS' five year average was \$4,276.					
<u> Line #34 – Building & Grounds Maintenance Expense</u>	\$	87,120			
-The five year average of Building & Grounds Maintenance Expense is \$76,592 (excluding state					
police rental income). However, this must be viewed in context of an on-going three-year					
maintenance plan for which FRS is entering the second year. The maintenance plan is the first					
such task to be performed in the 19 year history of the office complex. The second year of the					
plan includes such items as the replacement of 3 air conditioning units and completion of repairs					
to half of the parking lot, which totals \$50,500. In addition, an amount of \$33,420 is budgeted	ŧ				
for normal recurring costs. For those reasons, the total amount budgeted (\$87,120) is not					
representative of the average building maintenance costs. After completion of the three-year					
plan, building and maintenance costs should return to their historic norm.					
<u>Line #35 - Depreciation Expense</u>	\$	51,000			
-The five year average of Depreciation Expense was \$38,090					
Total Building & Equipment Maintenance Expense	_\$_	170,570			

2014 - 2015 Budget Amt.

18,650

<u>Line Item #40 - Board Travel Expense for Board Meetings</u>

FRS incurs \$1,332 per board meeting for board member travel to FRS board meetings.

Costs per board meeting
Number of anticipated meetings

\$ 1,332 14 \$ 18,650

<u>Line Item #41 - Board Travel Expense for Conferences & Workshops</u>

\$ 15,000

LAPERS conference:	# Miles	Rate/I	Vile		Car	Travel	Air	Travel	r	Vieals	Ot	her		Total
Charlie Fredieu	702	\$ (0.56		\$	393	\$	-	\$	162	\$	-	\$	555
Stacy Birdwell	648	\$ (0.56	П	\$	363	\$	-	\$	162	\$	-	\$	525
Afranie Adomako	157	\$ (0.56		\$	88	\$	-	\$	162	\$	-	\$	250
John Broussard	164	\$ (0.56		\$	92	\$	-	\$	162	\$	-	\$	254
Mayor James Durbin	168	\$ (0.56		\$	94	\$		\$	162	\$	-	\$	256
Mayor Mayson Foster	116	\$ (0.56		\$	65	\$	-	\$	162	\$	-	\$	227
Perry Jeselink	570	\$ (0.56		\$	319	\$	-	\$	162	\$	-	\$	481
Chief Jerry Tarleton	150	\$ (0.56		\$	84	\$	-	\$	162	\$	-	\$	246
Total LAPERS Expense					\$	1,498	\$	-	\$	1,296	\$	-	\$	2,794

NCPERS annual convention:	# Miles	Rate	e/Mile	Car	Travel	Air '	Travel	IV	leals	Ot	her		Total
Charlie Fredieu	702	\$	0.56	\$	393	\$	-	\$	216	\$	-	\$	609
Stacy Birdwell	648	\$	0.56	\$	363	\$	-	\$	216	\$	-	\$	579
Perry Jeselink	570	\$	0.56	\$	319	\$	-	\$	216	\$	-	\$	535
Total NCPERS expense				\$	1,075	\$	-	\$	648	\$	-	\$	1,723

LaTec conference:	# Miles	Rat	e/Mile	Car T	ravel		Air	Travel	IV	leals	Oth	er		Total
Stacy Birdwel	648	\$	0.56	\$	363		\$	-	\$	162	\$	-	\$	525
John Broussard	164	\$	0.56	\$	92		\$	-	\$	162	\$		\$	254
Perry Jeselink	570	\$	0.56	\$	319	:	\$	-	\$	162	\$	-	\$	481
Total LaTec expense				\$	774		\$	-	\$	486	\$	-	\$	1,260

Public Safety conference:	# Miles		Rate/Mile	; <u> </u>	Ca	r Travel	Air	Travel	N	leals	0	ther		Total
Charlie Fredieu	702	!	5 0.56	5	\$	393	\$	-	\$	162	\$	· -	\$	555
Stacy Birdwell	648		\$ 0.56	5	\$	363	\$	-	\$	162	\$	-	\$	525
John Broussard	164		\$ 0.56	5	\$	92	\$	-	\$	162	\$	-	\$	254
Mayor James Durbin	168	!	\$ 0.56	5	\$	94	\$	-	\$	162	\$	-	\$	256
Mayor Mayson Foster	116	:	5 0.56	5	\$	65	\$	-	\$	162	\$	~	\$	227
Perry Jeselink	570		\$ 0.56	5	\$	319	\$	-	\$	162	\$	-	\$	481
Total Public Safety expenses					\$	1,326	\$	_	\$	972	\$	_	\$	2,298

	# Miles	Ra	te/Mile	Ca	ır Travel	Air	Travel	M	eals	0	ther	Total
Charlie Fredieu	43	\$	0.56	\$	24	\$	-	\$	22	\$	-	\$ 46
Stacy Birdwell	20	\$	0.56	\$	11	\$	-	\$	22	\$	-	\$ 33
Afranie Adomako	502	\$	0.56	\$	281	\$	-	\$	22	\$	-	\$ 303
John Broussard	493	\$	0.56	\$	276	\$	-	\$	22	\$	-	\$ 298
Mayor James Durbin	527	\$	0.56	\$	295	\$	-	\$	22	\$	-	\$ 317
Mayor Mayson Foster	582	\$	0.56	\$	326	\$	-	\$	22	\$	-	\$ 348
Perry Jeselink	202	\$	0.56	\$	113	\$	-	\$	22	\$	-	\$ 135
Chief Jerry Tarleton	504	\$	0.56	\$	282	\$	-	\$	22	\$	-	\$ 304
Total Annual FRS Investment E	ducation Workshop	Ехр		\$	1,608	Ś	_	\$	176	\$	-	\$ 1,784

	# Miles	Rate/I	VIIle	Car	Travel	Air	Travel	Mea	ls	C	Other	1	Total
Stacy Birdwell	29	\$	0.56	\$	16	\$	463	\$	289	\$	50	\$	818
Board Member	132	\$	0.56	\$	74	\$	463	\$	289	\$	50	\$	876
Total NCPERS expense				\$	90	\$	926	\$	578	\$	100	\$	1,694

Unplanned Conference:	# Miles	Rate/M	ile		Car Travel	Air	Travel	r	Vleals	(Other	Total	
2 Board Members	179	\$ 0.	56	[]	\$ 100	\$	1,472	\$	354	\$	1,512	\$ 3,4	,438
Total Unplanned Conference expense	2				\$ 100	\$	1,472	\$	354	\$	1,512	\$ 3,4	,438

<u>Line Item #42 - Board Travel Expense for Board Business</u>

4,000

FRS anticipates travel expenses for board business for the upcoming budget year 2014 - 2015, related to lawsuits and attending legislative hearings. We may need to adjust this amount mid-year depending on the outcome of court decisions.

<u>Line Item #45 - Staff Travel Expense for Legal Support</u>

4,000

FRS anticipates travel expenses for the upcoming fiscal year (FY 2014 - 2015), related to lawsuits and attending legislative hearings.

Line Item #46 - Staff Travel Expense for Conferences and Workshops

Budget Amt. 4,950

LAPERS conference:	# Miles	Ra	te/Mile	Car	Travel	A	ir Travel	N	/leals	Other		Total
Steven Stockstill	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
CIO	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Jason Starns	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Debbie Charleville	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Jamie Bradbury	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Sara Etheridge	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Benefit Analyst	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Layne McKinney	152	\$	0.56	\$	85	\$	-	\$	133	\$ -	\$	218
Total LAPERS Conference				\$	680			\$	1,064	\$ -	\$	1,744

LaTec conference:	# Miles	Rate/N	Vile	Car	Travel	Air	Travel	Me	als	Other	To	otal
Steven Stockstill	152	\$ 0	0.56	\$	85	\$	-	\$	-	\$ -	\$	85
Total LaTec Conference				\$	85	\$	-	\$	-	\$ -	\$	85

	# Miles	Rat	e/Mile	Car	Travel	Air	Travel	M	eals	0	ther	 Total
Steven Stockstill	504	\$	0.56	\$	282	\$	-	\$	22	\$	-	\$ 304
CIO	504	\$	0.56	\$	282	\$	-	\$	22	\$	-	\$ 304
Jason Starns	504	\$	0.56	\$	282	\$	-	\$	22	\$	-	\$ 304
Total Annual FRS Investmen		ـــــــــــــــــــــــــــــــــــــ	0.50	Ś	846	- 5	-	\$	66	\$		\$

NCPERS Public Safety Conference:											
	# Miles	R	ate/Mile	Cai	r Travel	Α	ir Travel	Meals	0	ther	Total
Steven Stockstill	152	\$	0.56	\$	85	\$	-	\$ 133	\$	-	\$ 218
CIO	152	\$	0.56	\$	85	\$	-	\$ 133	\$	-	\$ 218
Total NCPERS Public Safety Conferen	nce:			\$	170	\$	-	\$ 266	\$	-	\$ 436

Unplanned Conference:	# Miles	Rate	/Mile	Car T	Travel	Air	Travel	N	1eals	0	ther		Total
1 Staff Member	89	\$	0.56	\$	50	\$	736	\$	177	\$	756	\$	1,719
Total Unplanned Conference:				\$	50	\$	736	\$	177	\$	756	\$	1,719

Line Item #47 - Staff Travel Due Diligence Reviews

5,550

The current fiscal year (FY 2013 - 2014) expenses are anticipated to be \$5,668. In the upcoming fiscal year (FY 2014-2015), FRS plans to perform one due diligence review in each quarter with one other as-yet unscheduled visit during the year.

<u>Line Item #48 – Staff Travel - FRS Retirement Presentations</u>

800

\$

FRS is budgeting eight one-day educational presentations to members and employers during the upcoming fiscal year (FY 2014-2015).

250

Line Item	#49 -	Staff	Travel	Exp	ense	Routine

The five year average is \$129, but FRS will budget \$250 for the upcoming fiscal year (FY 2014-2015).

Mightly Rate No. Nightly Ra	The five year average is \$125, but it to will budget \$250 for the appearing issue, year (it is easy).					
Charlie Fredieu	Line Item #52 - Board Hotel Expense Board Meetings				\$	4,150
Charle Fredieu	and the state of t	Nightly Rat	e No. Nights			
Stacy Birdwell S 9 9	Charlie Fredieu			\$	1,383	
Perry Jesellink \$ 9 9 14 5 3,383 \$ 1,383 Total Total 4,5150 \$ 18,650 LINE Item ISSB- Board Hotel Expense for Conferences & Workshops Total 1,000 No. Nighty Rate No. Nights Total Charlie Fredleu \$ 225 25 2 8 450 450 Stacy Birdwell \$ 225 25 2 8 450 450 Afranie Adomako \$ 225 25 2 8 450 450 John Broussard \$ 225 25 2 8 450 450 Mayor James Durbin \$ 225 25 2 8 450 450 Mayor Mayor Sorster \$ 225 25 2 8 450 450 Perry Jesellink \$ 225 25 2 8 450 450 Chief Jerry Tarleton \$ 225 25 2 8 450 450 Total LAPERS Expense \$ 267 22 \$ 3,600 Peublic Safety \$ 267 22 \$ 534 Stacy Birdwell \$ 267 22 \$ 534 John Broussard \$ 267 22 \$ 534 Mayor James Durbin \$ 267 22 \$ 534 Mayor James Durbin \$ 267 22 \$ 534		\$ 9	9 14		1,383	
Total LAPERS Part Previous Part Previous Part			9 14	\$	1,383	
LAPERS				\$		
LAPERS	Line Item #52 Peard Hatel Evnence for Conferences & Workshops				Ś	18.650
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Perry Jeselink 201 3 <u>\$ 603</u>	·					
	·	_				

						Budget Amt.
Annual FRS Investment Education Workshop	Nightly	/ Rate	No. Nights		Total	
Charlie Fredieu	\$	150	3	\$	450	
Stacy Birdwell	\$	150	3	\$	450	
Afranie Adomako	\$	150	3	\$	450	
John Broussard	\$	150	3	\$	450	
Mayor James Durbin	\$	150	3	\$	450	
Mayor Mayson Foster	\$	150	3	\$	450	
Perry Jeselink	\$	150	3	\$	450	
Chief Jerry Tarleton	\$	150	3	, \$	450	
Total Annual FRS Investment Education Workshop Exp	·			\$	3,600	
NCPERS Program for Advanced Trustee Studies:	Nightly	/ Rate	No. Nights		Total	
Stacy Birdwell		229	4	\$	916	
Board Member		229	4	\$	916	
Total NCPERS Program for Advanced Trustee Studies expense				\$	1,832	
Unplanned Conference:	Nightly	/ Rate	No. Nights		Total	
Board Member		264	3	\$	792	•
Board Member		264	3	\$	792	
				4		
Total Unplanned Conference expense				\$	1,584	
e Item #54 - Staff Hotel Expense for Legal Support				\$	1,584	5 1,50
e Item #54 - Staff Hotel Expense for Legal Support For the current year, FRS has not incurred any hotel expenses related to legal support; however, we have the current year.		vear (FY 2	014 - 2015).	\$		1,50
		ear (FY 2	014 - 2015).	\$		
e Item #54 - Staff Hotel Expense for Legal Support For the current year, FRS has not incurred any hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legate telem #55 - Staff Hotel Expense for Conferences & Workshops			014 - 2015). No. Nights	\$	<u> </u>	
e Item #54 - Staff Hotel Expense for Legal Support For the current year, FRS has not incurred any hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legate ltem #55 - Staff Hotel Expense for Conferences & Workshops LAPERS conference:	I support for the upcoming fiscal y			\$\$	\$	
e Item #54 - Staff Hotel Expense for Legal Support For the current year, FRS has not incurred any hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations in the FBI and SEC inve	I support for the upcoming fiscal y Nightly	y Rate	No. Nights		; Total	
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e Item #54 - Staff Hotel Expense for Legal Support For the current year, FRS has not incurred any hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will be support.	I support for the upcoming fiscal y Nightly \$ \$	y Rate 160 160	No. Nights 2 2	\$ \$	Total 320 320	
e Item #54 - Staff Hotel Expense for Legal Support For the current year, FRS has not incurred any hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support; however, or FBI and SEC investigations into Fletcher, FRS will budget \$1,500 for hotel expenses related to legal support s	I support for the upcoming fiscal y Nightly \$ \$ \$	y Rate 160 160 160	No. Nights 2 2 2	\$ \$ \$	Total 320 320 320	
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FRS BUDGET DETAIL FOR FY 2014 - 2015

			_	Budget Amt.
LaTec conference:	Nightly Rate	No. Nights	Total	
Steven Stockstill	\$ 201	2	\$ 402	
Total LaTec Conference			\$ 402	
Annual FRS Investment Education Workshop:	Nightly Rate	No. Nights	Total	
Steven Stockstill	\$ 150	3	\$ 450	
CIO	\$ 150	3	\$ 450	
Jason Starns	\$ 150	3	\$ 450	
Total Annual FRS Investment Education Workshop:			\$ 1,350	
Unplanned Conference:	Nightly Rate	No. Nights	Total	
1 Staff Member	\$ 264	3	\$ 792	
Total Unplanned Conference:			\$ 792	
<u>Line Item #56 – Staff Hotel Expense for Due Diligence Reviews</u>				\$ 5,500
FRS anticipates it will spend \$2,112 for staff hotel expenses for due diligence reviews in the				
current fiscal year (FY 2013 - 2014). FRS plans to perform one due diligence review in each	Nightly Rate	No. Nights	Total	
quarter of the upcoming fiscal year (FY 2014 - 2015) with one other during the year. Generally,	\$ 275	20	\$ 5,500	
each review requires a four night stay.				
Line Item #57 - Staff Hotel Expense for FRS Retirement Presentations				\$ 800
FRS anticipates it will spend \$561 for staff hotel expenses for the FRS Retirement	Nightly Rate	No. Nights	Total	•
Presentations in the current year (FY 2013 - 2014) and will present eight presentations in	100	8	\$ 800	
the upcoming fiscal year (FY 2014 - 2015).				
Line Item #60 - Board Per Diem				\$ 6,300
FRS has budgeted for \$75 for six board members to attend 14 meetings. (15 are allowed by law)				, :,,,,,,

2014 - 2015

Line Item #61 - Conference Registration Board

Budget Amt. \$ 11,175

For the upcoming fiscal year (FY 2014-2015), FRS will budget for its board members to attend 5 conferences. The budget amount is broken down as follows:

	LA	PERS	F	Public Safety	NCPERS			LaTec	P	ATS*		Other	Total
Charlie Fredieu	\$	100	5	\$ 650	 \$ 1,20	0	\$	-	\$	-	\$	_	\$ 1,950
Stacy Birdwell	\$	100	Ş	\$ 650	\$ 1,20	0	\$	-	\$	800	\$	-	\$ 2,750
Afranie Adomako	\$	100	Ç	\$ -	\$ -		\$		\$	-	\$	-	\$ 100
John Broussard	\$	100	Ş	\$ 650	\$ -		\$		\$	-	\$	-	\$ 750
Mayor James Durbin	\$	100	5	\$ 650	 \$ -		\$	-	\$		\$	-	\$ 750
Mayor Mayson Foster	\$	100	Ş	\$ 650	\$ -		\$	-	\$	-	\$	-	\$ 750
Perry Jeselink	\$	100	Ş	\$ 650	\$ 1,20	0	\$	-	\$	-	\$	-	\$ 1,950
Chief Jerry Tarleton	\$	100	Ç	\$ -	\$ -		\$	-	\$		 \$	-	\$ 100
Other	\$	-	Ş	\$ -	\$ -		\$	-	\$	800	\$	1,275	\$ 2,075
Total	\$	800	5	\$ 3,900	\$ 3,60	0	\$	-	\$	1,600	\$	1,275	\$ 11,175

FRS board members are not charged registration fees for the LaTec conference.

In the current fiscal year (FY 2013-2014) NCPERS Annual Conference was held in Chicago, IL and only one board member attended. Since the meeting will be held in New Orleans, LA in the upcoming fiscal year (FY 2014-2015), three board members are scheduled to attend. FRS will also budget an additional \$1,275 for 2 board members to attend unplanned conferences.

Line Item #62 - Conference Registration Staff

2,500

	LAPERS	Public S	Public Safety		NCPERS			LaTec	Other/CPE		Total
Steven Stockstill	\$ 75	\$	650		\$	-	\$	-			\$ 725
CIO	\$ 75	\$	650		\$	-	\$	-			\$ 725
Jason Starns	\$ 75	\$	1		\$	_	\$	-			\$ 75
Debbie Charleville	\$ 75	\$	-		\$	-	\$	-			\$ 75
Jamie Bradbury	\$ 75	\$	•		\$	-	\$	-			\$ 75
Sara Etheridge	\$ 75	\$	-		\$	-	\$	-			\$ 75
Benefit Analyst	\$ 75	\$			\$	-	\$	-			\$ 75
Layne McKinney	\$ 75	\$			\$	-	\$	-		ŀ	\$ 75
Other	\$ -	\$			\$	-	\$	-	600	0	\$ 600
Total LAPERS Conference	\$ 600	\$	1,300		\$	-	\$	-	\$ 600	Ш.	\$ 2,500

FRS staff members are not charged registration fees for the LaTec conference.

^{*}PATS - NCPERS Program for Advanced Trustee Studies

Firefighters' Retirement System Expense Five Year Lookback

Line	Category		nualized 2013 - 2014	Actual FY 2012 - 2013		FY	Actual 2011 - 2012	FY:	Actual 2010 - 2011	FY	Actual 2009 - 2010	5 Ye	ear Average
140.			.010 2011		2012 2010								
1	ADMINISTRATIVE	4	401 220	,	F26 202	ė	456 220	خ	122 560	ć	429,775	\$	465,221
2	Salaries Expense	\$	481,239	\$	526,202	\$	456,320	\$	432,568	\$	5,966	Ş	7,291
3	Payroll Tax Expense		5,640		12,001		6,639		6,208				96,174
4	Employee Retirement Cost		119,278		108,824		111,291		89,567		51,908		
5	Employee Health Insurance Expense		54,380		53,347		44,060		40,173		38,547		46,101
6	Employee Life Insurance Expense	-	923		996	V	\$619,190	-	\$569,345		\$526,867		\$60 \$615,647
7	SUBTOTAL ADMINISTRATIVE		\$661,460		\$701,370		\$679,790		\$509,345		\$520,007		\$010,047
8	PROFESSIONAL SERVICES												
9	Medical Examinations		11,436		12,529		22,382		29,624		21,546		19,503
10	Accounting Fees		52,195		65,290		47,000		47,000		33,500		48,997
11	Actuarial Fees		75,119		54,286		48,180		45,500		41,535		52,924
12	IT Support Expense		71,732		67,563		55,134		52,049		25,292		54,354
13	Member Death Research Fees		1,356		1,554		1,310		967		1,272		1,292
14	Bank Service Charge		8,552		8,967		7,378		6,957		7,211		7,813
15	Contract Services		48,459		13,674		14,975		866		9,995		17,594
16	Other Legal Fees		322,938		484,200		327,611		27,855		26,942		237,909
17	JOL & FRS Fletcher Expenses (Legal & Other):												
18	JOL Expenses (Legal & Other)		-		969,117		133,333		-		- "		220,490
19	FRS Fletcher Legal Expenses		205,668		171,886		276,874		- '		-		130,886
20	E&Y Fletcher Expenses		-		-		148,399		-		-		29,680
21	Total FRS & JOL Fletcher Exp (Legal & Other)	-	205,668	1	1,141,003		558,606			-	=	:10	381,056
22	SUBTOTAL PROFESSIONAL SERVICES		\$797,455		\$1,849,066		\$523,970		\$210,817		\$167,293		\$821,442
23	OFFICE												
24	Printing Expense		8,457		4,260		4,085		4,126		3,783		4,942
25	Postage Expense		37,229		31,102		32,246		27,115		17,727		29,084
26	Office Expenses		30,303		24,376		18,576		13,048		12,542		19,769
27	Dues and Subscriptions		5,832		12,187		10,528		7,436		7,556		8,708
28	Advertising Expense		7,393		11,101		3,445		5,383		1,837		5,832
29	Building and Maint. Expense				2 5			-					-
30	Utilities		15,779		14,228		15,544		12,813		11,868		14,046
31	Telephone		5,348		5,659		6,842		5,533		5,338		5,744
32	Insurance		5,820		5,875		5,628		6,140		6,524		5,997
33	Equipment Maintenance		1,273		5,059		5,827		4,574		4,648		4,276
34	Building & Grounds Maint.		76,249		118,148		45,879		26,085		32,601		59,792
35	Depreciation		45,588		44,614		39,359		38,144		22,745		38,090
36	Total Building & Grounds Maint. Expense		150,057		193,582		119,079	8	93,289	-	83,724	-	127,946
37	Rent Income						(18,927)		(28,391)		(28,391)		(15,142)
38	SUBTOTAL OFFICE		\$239,271	-	\$276,608		\$169,032	v 1	\$122,006		\$98,779	-	\$181,138

Firefighters' Retirement System Expense Five Year Lookback

Line			nualized		Actual		Actual		Actual		ctual	
No.	Category	FY 2	2013 - 2014	FY 20	012 - 2013	FY 2	011 - 2012	FY 2	010 - 2011	FY 20	09 - 2010	5 Year Average
39 40	TRAVEL Board Members:											
41	Board Travel Expense - Board Meetings	\$	11,772	\$	12,496	\$	11,425	\$	9,569	\$	12,376	11,528
42	Board Travel Expense - Conferences		10,654		2,808		3,805		3,837		5,421	5,305
43	Board Travel Expense - Board Business				2,162		3,832		1,681		1,048	1,745
44	Subtotal Board Travel Expense	. 	\$22,426		\$17,466	(. .	\$19,062	-	\$15,087		\$18,845	\$18,578
45	Staff:											
46	Staff Travel Expense - Legal Support				1,203		16,703					3,581
47	Staff Travel Expense - Conferences		2,189		808		405		604		709	943
48	Staff Travel Expense - FRS Workshops		522		451		673		216		2,455	863
49	Staff Travel Expense - Routine		33		18		151		409		36	129
50	Staff Travel Expense - Due Diligence		5,668		4,873							2,108
51	Subtotal Staff Travel Expense		\$8,412		\$7,352		\$17,932	-	\$1,229		\$3,199	\$7,624
52	Hotel:											
53	Board Hotel Expense - Board Meetings		3,977		2,871		3,687		3,966		4,675	3,835
54	Board Hotel Expense - Conferences		12,340		5,921		6,196		4,729		4,202	6,678
55	Staff Hotel Expense - Legal Support				113		224					67
56	Staff Hotel Expense - Conferences		2,429		2,755		1,648		2,087		3,365	2,457
57	Staff Hotel Expense - FRS Workshops		561		726		495		70		589	488
58	Staff Hotel Expense - Due Diligence		2,112		2,364							895
59	Subtotal Hotel Expense	-	\$21,419		\$14,751	-	\$12,249		\$10,852		\$12,831	\$14,420
60	OTHER											
61	Board Per Diem		4,100		4,575		4,125		4,425		4,275	4,300
62	Conference Registration - Board		3,567		4,200		2,350		1,425		1,675	2,643
63	Conference Registration - Staff		3,549		2,164		1,386		630		1,057	1,757
64	SUBTOTAL OTHER	-	\$11,216		\$10,939		\$7,861		\$6,480		\$7,007	\$8,700
65	GRAND TOTAL		51,761,660	\$	2,872,926	\$	1,927,902		\$935,816		\$834,822	\$1,667,549